

Booz Allen | ONE BATTLESPACE



// DISCLAIMER

FORWARD LOOKING SAFE HARBOR STATEMENT

- Certain statements contained in this presentation and in related comments by our management include “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Examples of forward-looking statements include statements that do not directly relate to any historical or current fact. In some cases, you can identify forward-looking statements by terminology such as “may,” “will,” “could,” “should,” “forecasts,” “expects,” “intends,” “plans,” “anticipates,” “projects,” “outlook,” “believes,” “estimates,” “predicts,” “potential,” “continue,” “preliminary,” or the negative of these terms or other comparable terminology. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we can give you no assurance these expectations will prove to have been correct.
- These forward-looking statements relate to future events or our future financial performance and involve known and unknown risks, uncertainties and other factors that may cause our actual results, levels of activity, performance or achievements to differ materially from any future results, levels of activity, performance or achievements expressed or implied by these forward-looking statements. A number of important factors could cause actual results to differ materially from those contained in or implied by these forward-looking statements, including those factors discussed in our filings with the Securities and Exchange Commission (SEC), including our Annual Report on Form 10-K for the fiscal year ended March 31, 2024, which can be found at the SEC’s website at www.sec.gov. All forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the foregoing cautionary statements. All such statements speak only as of the date made and, except as required by law, we undertake no obligation to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise.

// GROWTH VECTORS



***Maintaining US
strategic
advantage in the
cyber domain***



***Transforming cyber
defense through
application of Zero
Trust & AI***



***Securing the
physical world***

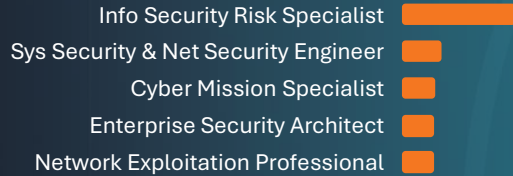


***Preparing for a
post-quantum
world***

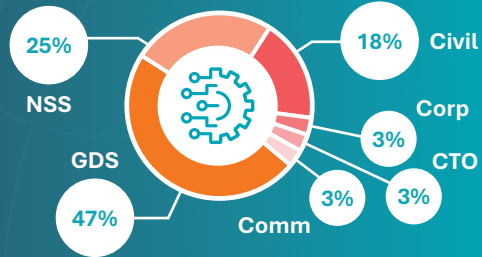
// MEET OUR CYBER PROFESSIONALS. 8000+ EMPLOYEES^[1] STRONG

CYBER 8,000+ Employees

TOP JOB CLASSIFICATIONS

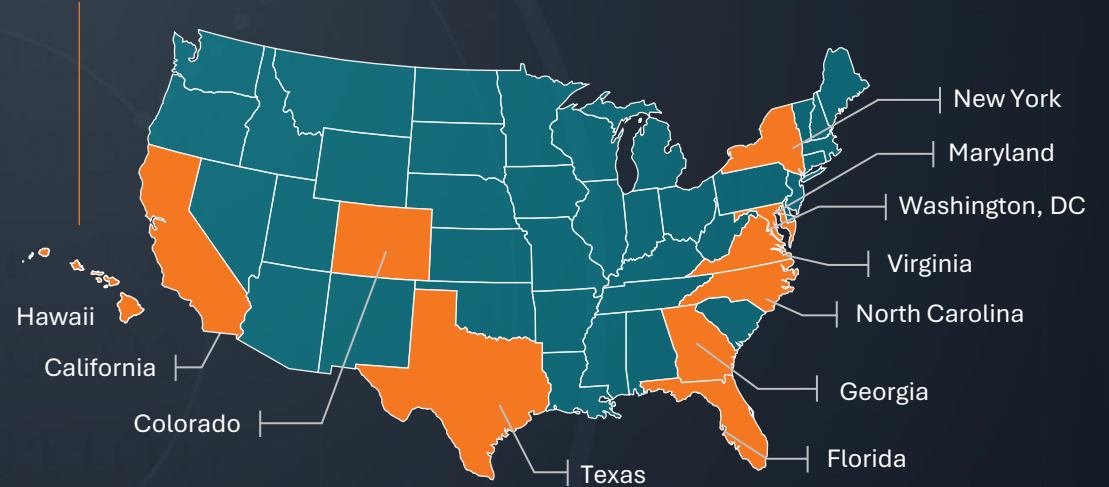


SECTOR ALIGNMENT

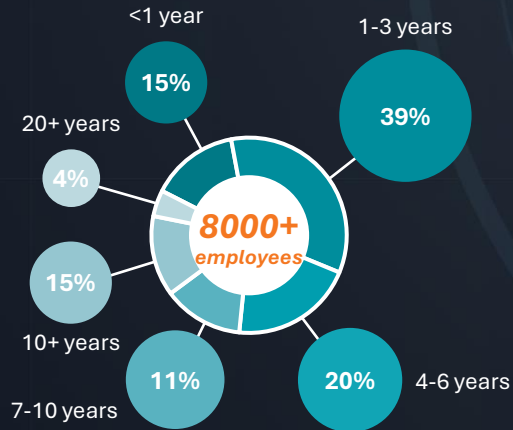


Top Geographies

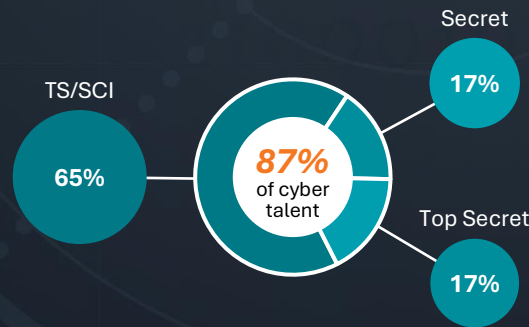
49 STATES and DC 13 COUNTRIES



Booz Allen Tenure



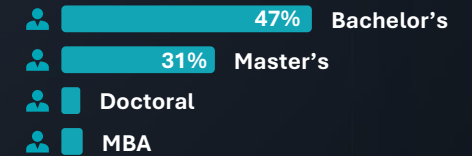
Clearance



Top Fields of Study



Highest Education



1. Booz Allen defines Cyber Professionals as employees with a cyber job family or holding a cyber certification, and those working in the National Cyber, Everwatch, and Commercial business units (duplicates removed). Education levels, majors, and certifications are as self-reported by employees. Data as of August 1, 2024.

// WE HAVE BUILT A CYBER BUSINESS OVER 30 YEARS

REVENUE^[2]



\$2.5-\$2.8B

FY25 Firmwide cyber revenue



~13%

FY'22-25 CAGR

DIVERSE PORTFOLIO



75%+

Percentage of .gov domain supported through CDM program



\$1.8B

Leading the largest zero trust implementation in government



1,000+

Incident response engagements in FY25 for Global 2000 clients

BOOK OF BUSINESS



~26%

Of our contracts greater than \$100M on annual basis include cyber



~290

Active cyber contracts across Defense, Intelligence & Civil agencies



16

Critical infrastructure sectors supported

2. Cyber revenue is Booz Allen's full year revenue estimate for FY25 attributable to cyber work derived from our YTD performance, funded work on existing contracts, modifications, and pipeline of future work. The calculation estimates the portion of work attributable to cyber based on the work scope. Re-compete opportunities are weighted based on the likelihood of winning the follow-on work. Includes all work aligned to the National Cyber, EverWatch, and Commercial business units and all work under the Continuous Diagnostics and Mitigation (CDM) contract. Data as of June 30, 2024.

// DIFFERENTIATORS

One Battlespace Approach

Gain complete view of the adversary



World Class Scale & Expertise

Embedded at scale in nation's most critical missions

FBI

CISA

DISA

USCC

IC Agencies

Commercial Tech Partnerships & DarkLabs Solutions

Deliver differentiated tradecraft at scale

Booz Allen

DARKLABS

SHIFT5

VERSA
NETWORKS

HIDDENLAYER

// BOOZ ALLEN ADVANTAGE

- No boundaries
- Shift talent & expertise across missions
- Operate as one team

// BOOZ ALLEN ADVANTAGE

- Combatting the global threat daily
- Defensive & offensive missions
- Proactively identify adversary trends

// BOOZ ALLEN ADVANTAGE

- Integrate dual-use technology
- Bridge technology & mission
- Defensive & offensive solutions